

Landside Logistics Supporting the Port of Durban



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Contents

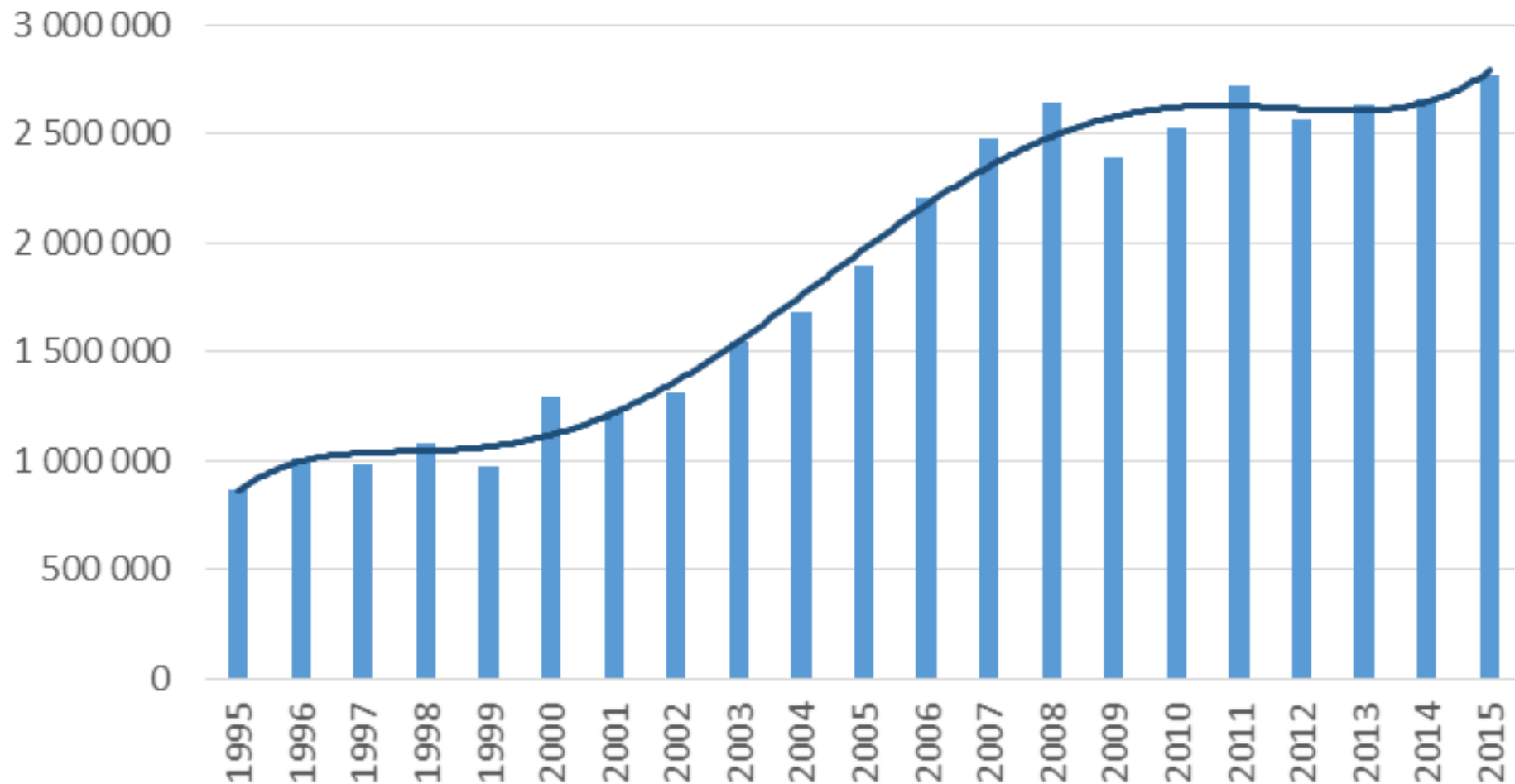
1. Port of Durban
2. Regionalisation & eThekweni's Supply Chain Networks
3. Integrated Freight & Logistics Strategic Framework & Action Plan for eThekweni

1. Port of Durban



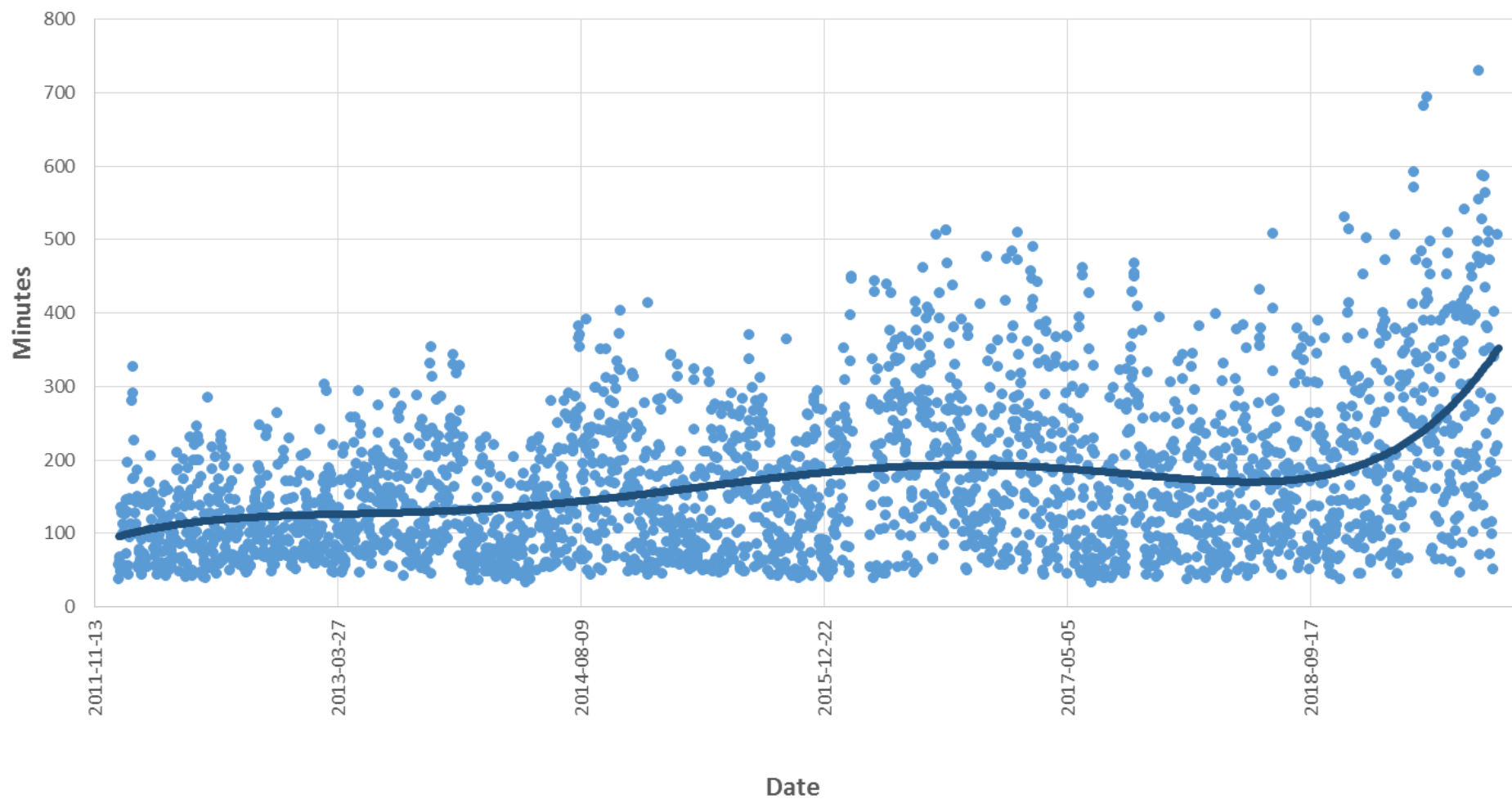


Annual TEU Moves Port of Durban



Ave. Daily Pier 2 Truck Turnaround Time (minutes)

(excl. truck stuck outside port & between A-Check / Terminal)



South Africa's major logistics challenge

- In 2019 South Africa is ranked 143 out of 212 countries in the 'Trading Across Borders' ranking conducted by the World Bank
- We come:
 - 112th in hours to complete documentary compliance for imports @ 36 hours
 - 169th in hours to complete documentary compliance for exports @ 92 hours
 - 61st in documentary compliance cost to export @ US\$ 55
 - 66th in documentary compliance cost to import @ US\$ 73
 - 206th in total cost to export @ US\$ 1257
 - 164th in total cost to import @ US\$ 676
- Recently congestion has resulted in Shipping Lines bypassing Port of Durban or leaving before loading all exported cargo
- Freight is globally recognised as business' last opportunity for cost control, particularly in the sectors of manufacturing, mining, agriculture & construction.

Transnet Long Term Planning Framework (2017)

Proposed Durban Port Expansion

Project	Addition TEU's	Theoretical Port Capacity	Year	Capacity Growth from 2019
2019 TEU Capacity		3,3 million TEU	2019	
DCT Berth Deepening	0,5 million TEU	3,8 million TEU	approx. +5 years	14,7%
Salisbury Island Infill	1,7 million TEU	5,5 million TEU	approx. +10 years	64,7%
DDOP Phase 1	2,4 million TEU	7,9 million TEU	approx. +20 years	135,3%



- Salisbury Infill anticipated to increase traffic by 57% to 75% of current levels
- Current freight corridors will exceed available capacity & the network/terminals will not function

Integrated Freight & Logistics Strategic Framework & Action Plan for eThekweni

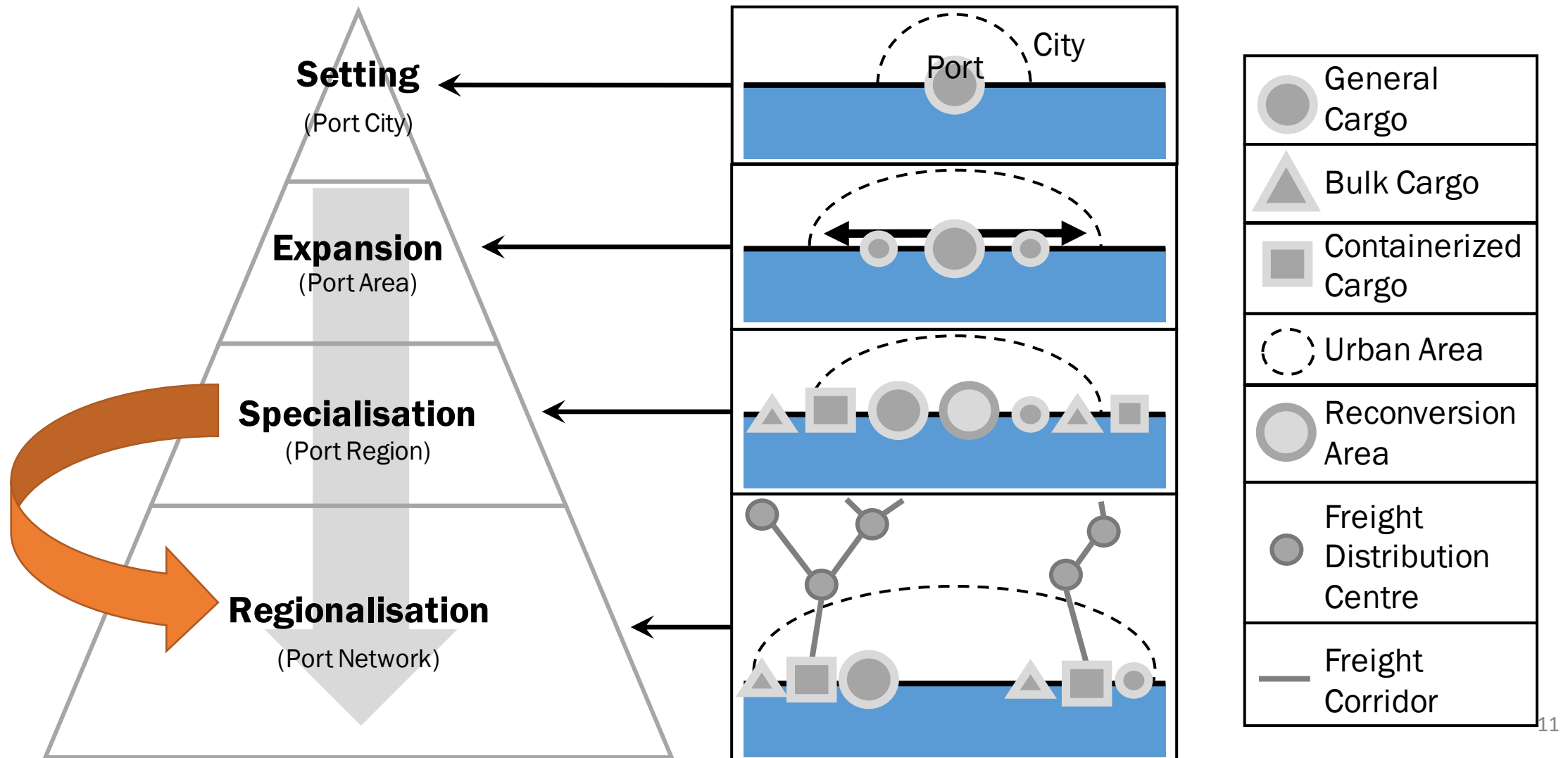
Key Status Quo Findings

Year	Containers (million TEU)	Car Units (‘000)	Dry Bulk (Tons ‘000)	Liquid Bulk (Tons ‘000)	Break Bulk (Tons ‘000)	Port Heavy Vehicles (per day)	Rail Modal Share (%)
2013	2.65	497	10 077	30 856	2 017	10 376	Container = 16% Cars = 50% Dry Bulk = 50%
2020	3.54	577	10 834	35 336	2 120	11 865	Container = 30% Cars = 80% Dry Bulk = 60%
2030	5.43	792	12 640	48 367	2 381	15 534	Container = 30% Cars = 80% Dry Bulk = 70%
2040	8.21	1 121	15 160	66 391	2 753	21 691	Container = 30% Cars = 80% Dry Bulk = 70%

2. Regionalisation & eThekweni's Supply Chain Networks

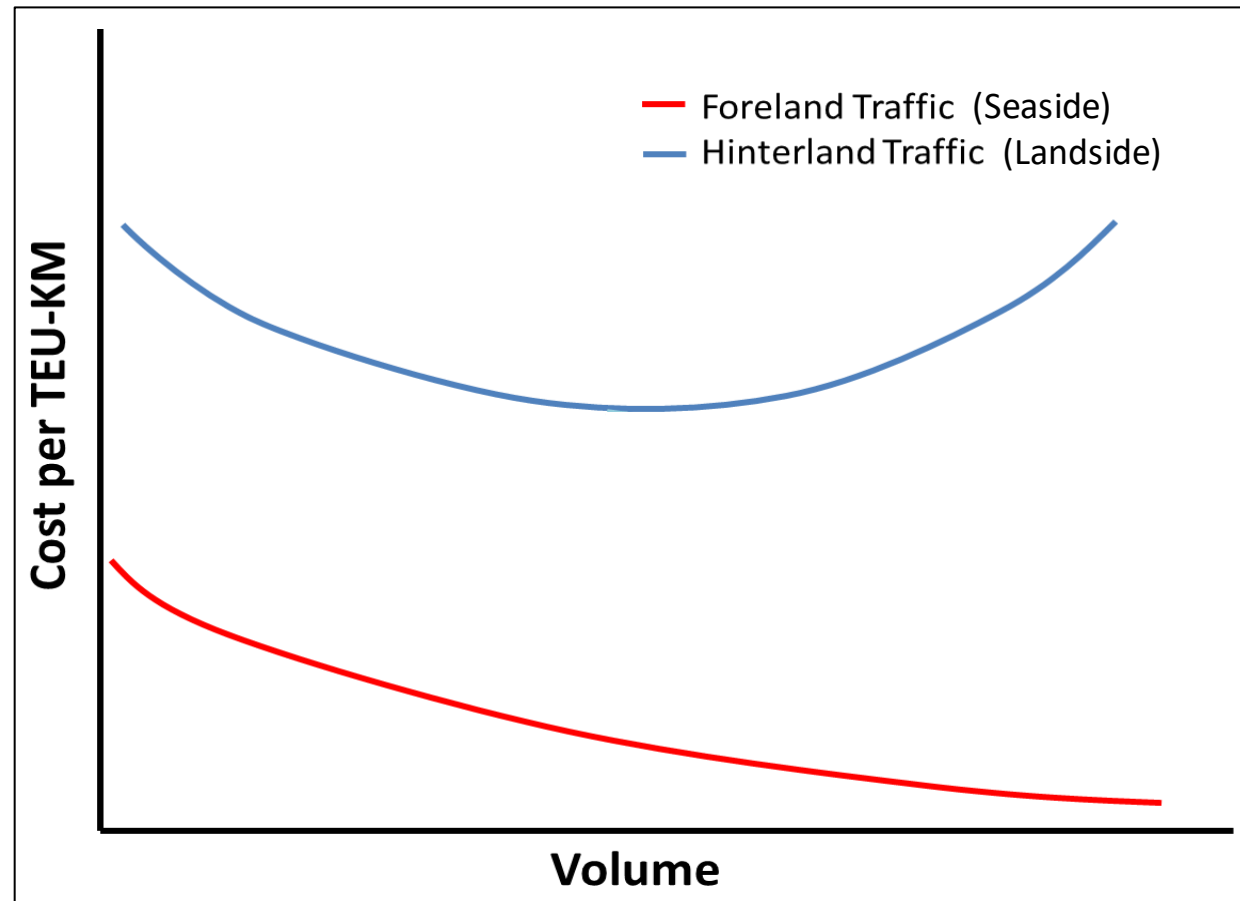
Port City Evolution

Source: Notteboom T., Rodrigue J. 2005



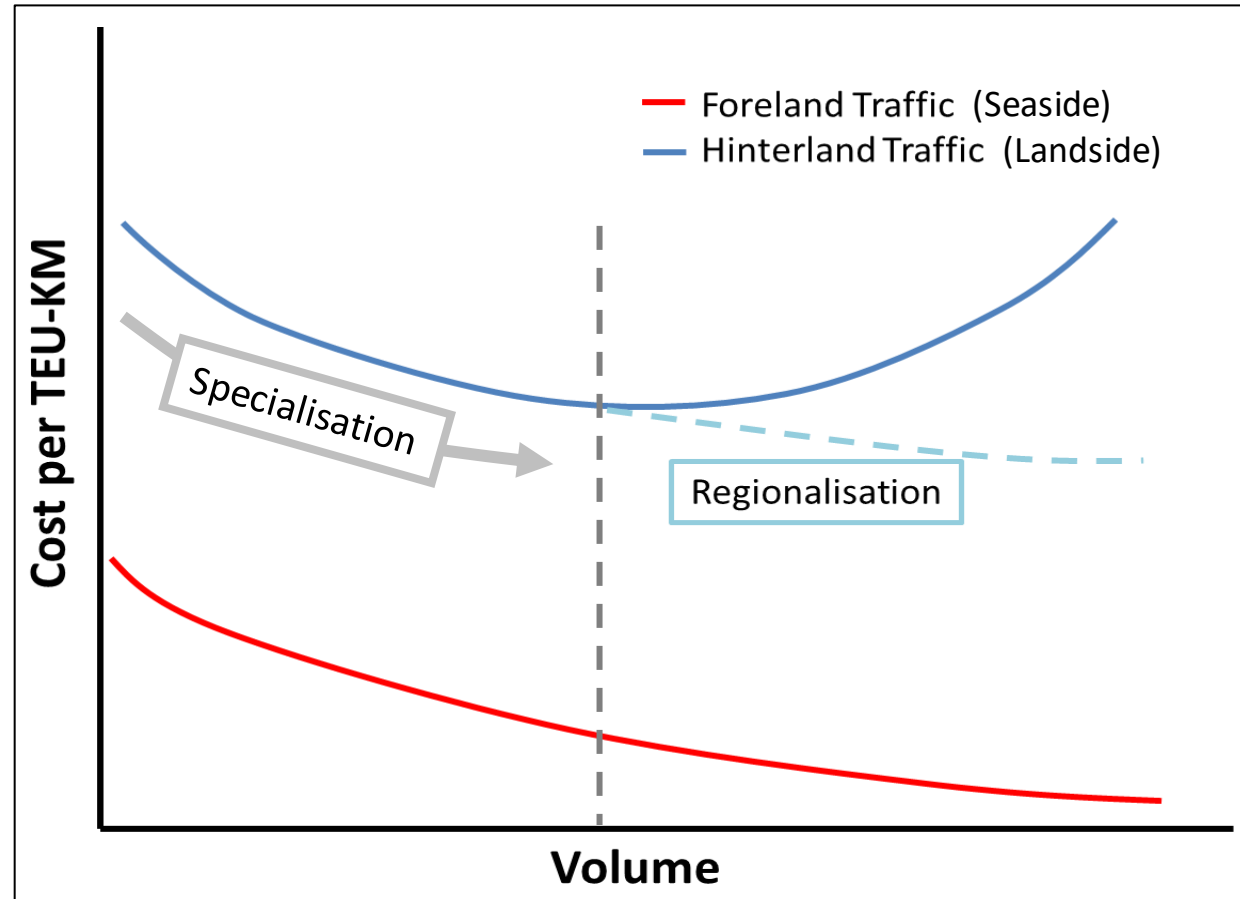
Cost per TEU-km for hinterland and foreland traffic

Source: Rodrigue, J. and Notteboom, T. 2010

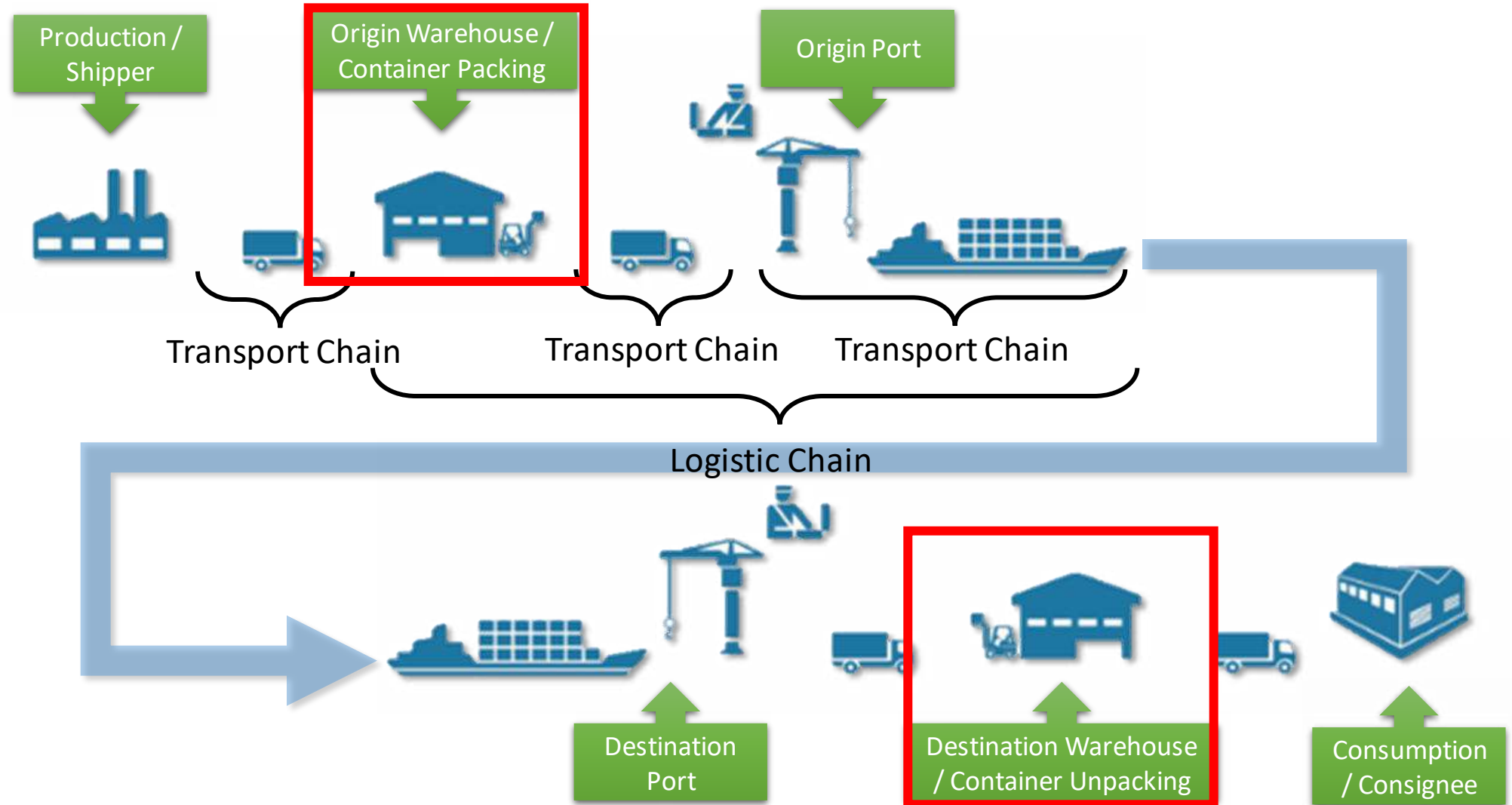


Cost per TEU-km for hinterland and foreland traffic

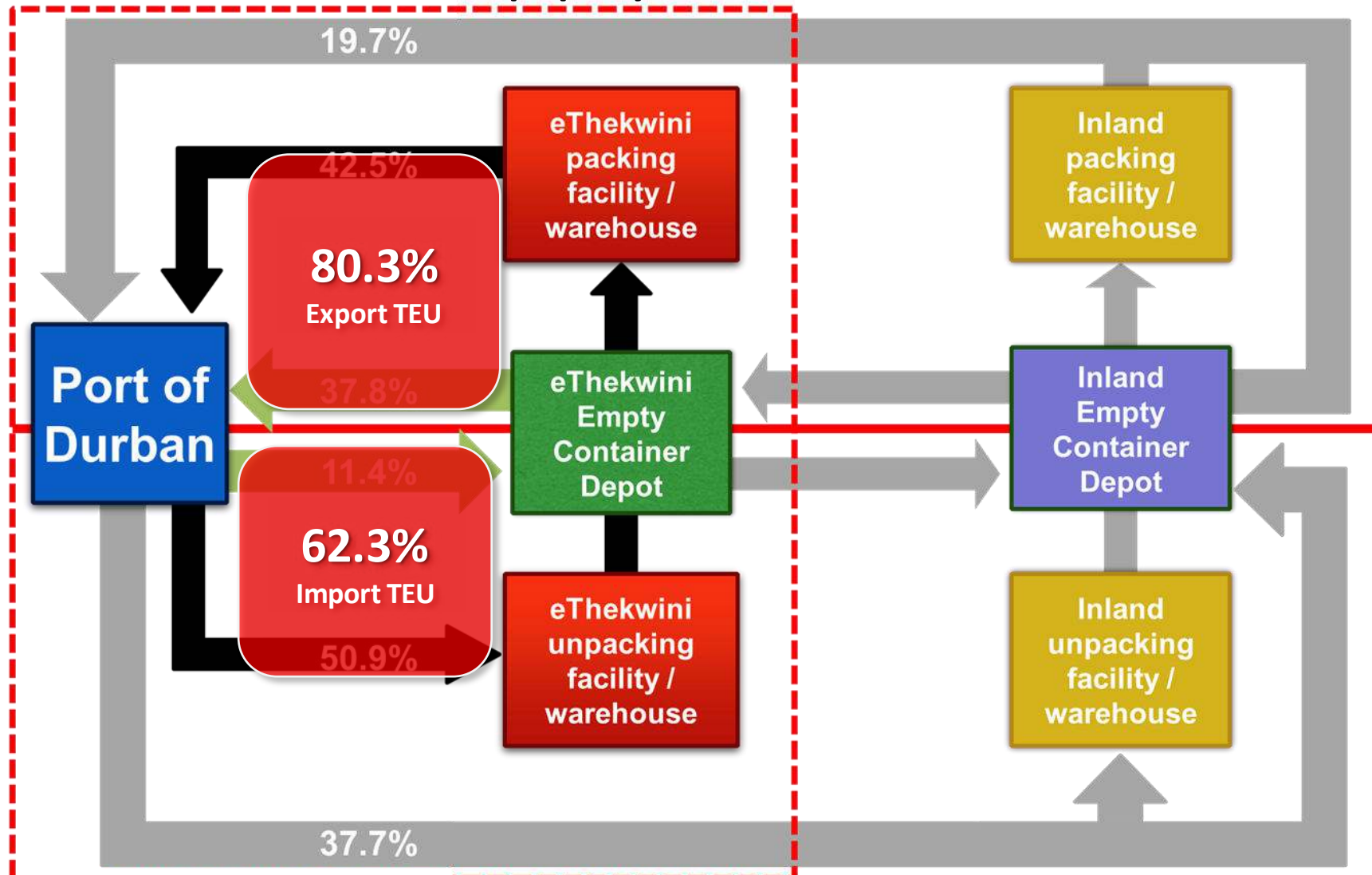
Source: Rodrigue, J. and Notteboom, T. 2010



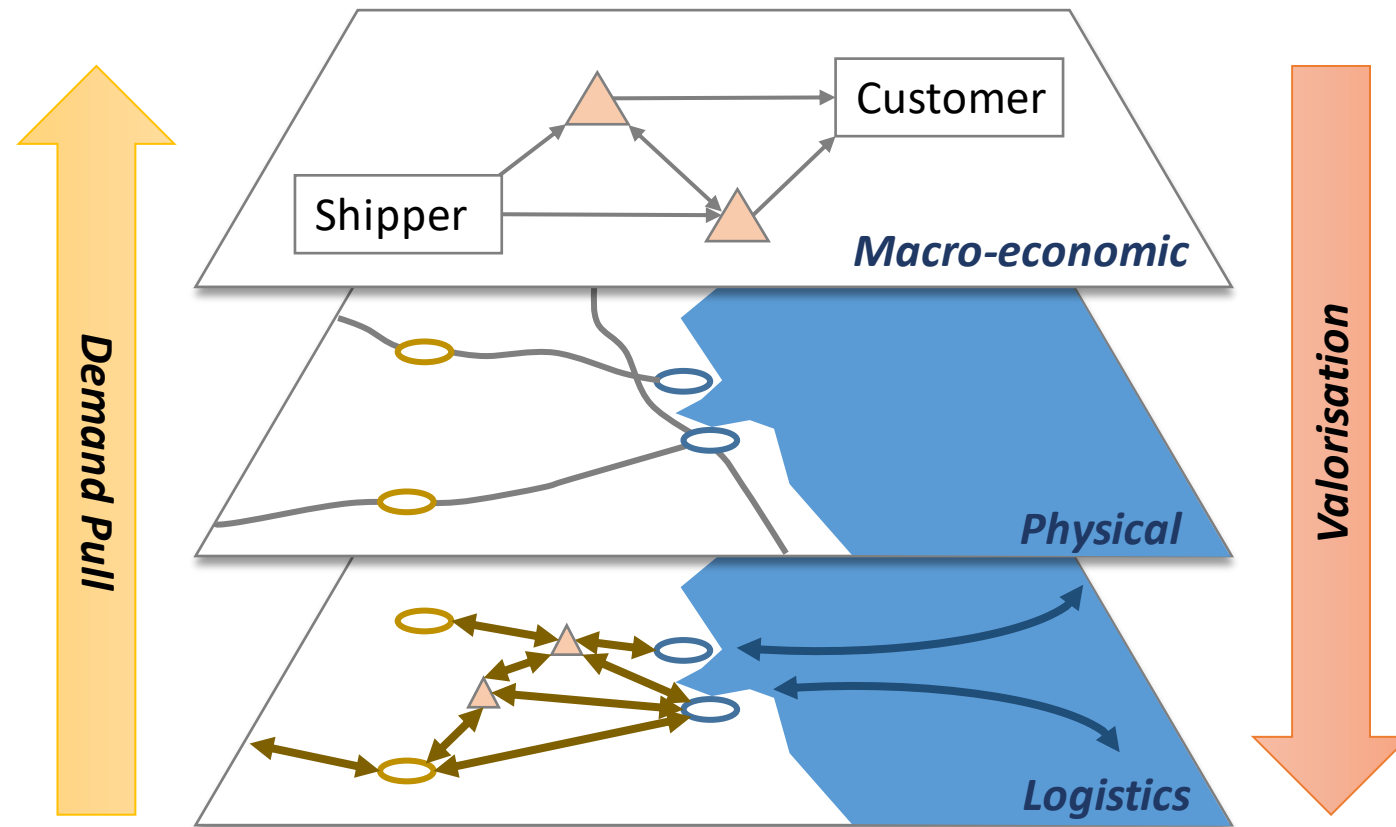
Silo'd Transport Chain Planning vs. Comprehensive Container Supply Chain Planning



eThekweni Role in Freight & Logistics Container Supply Chain

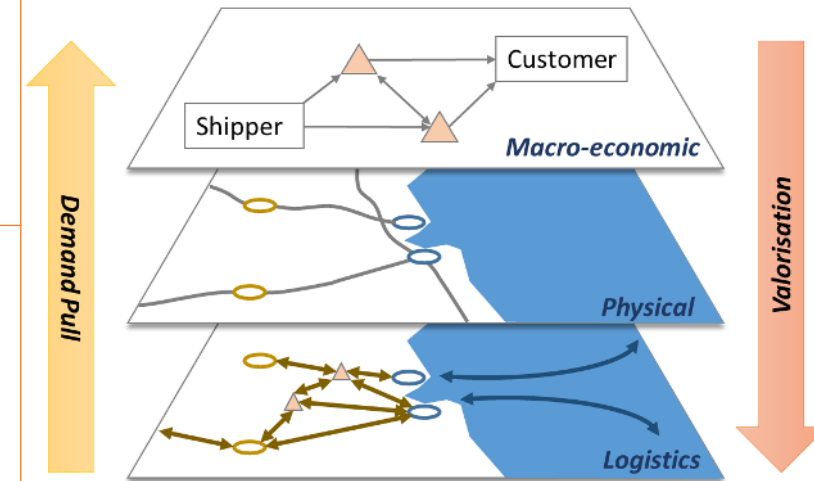


South Africa's Freight & Logistics Planning Shortfalls



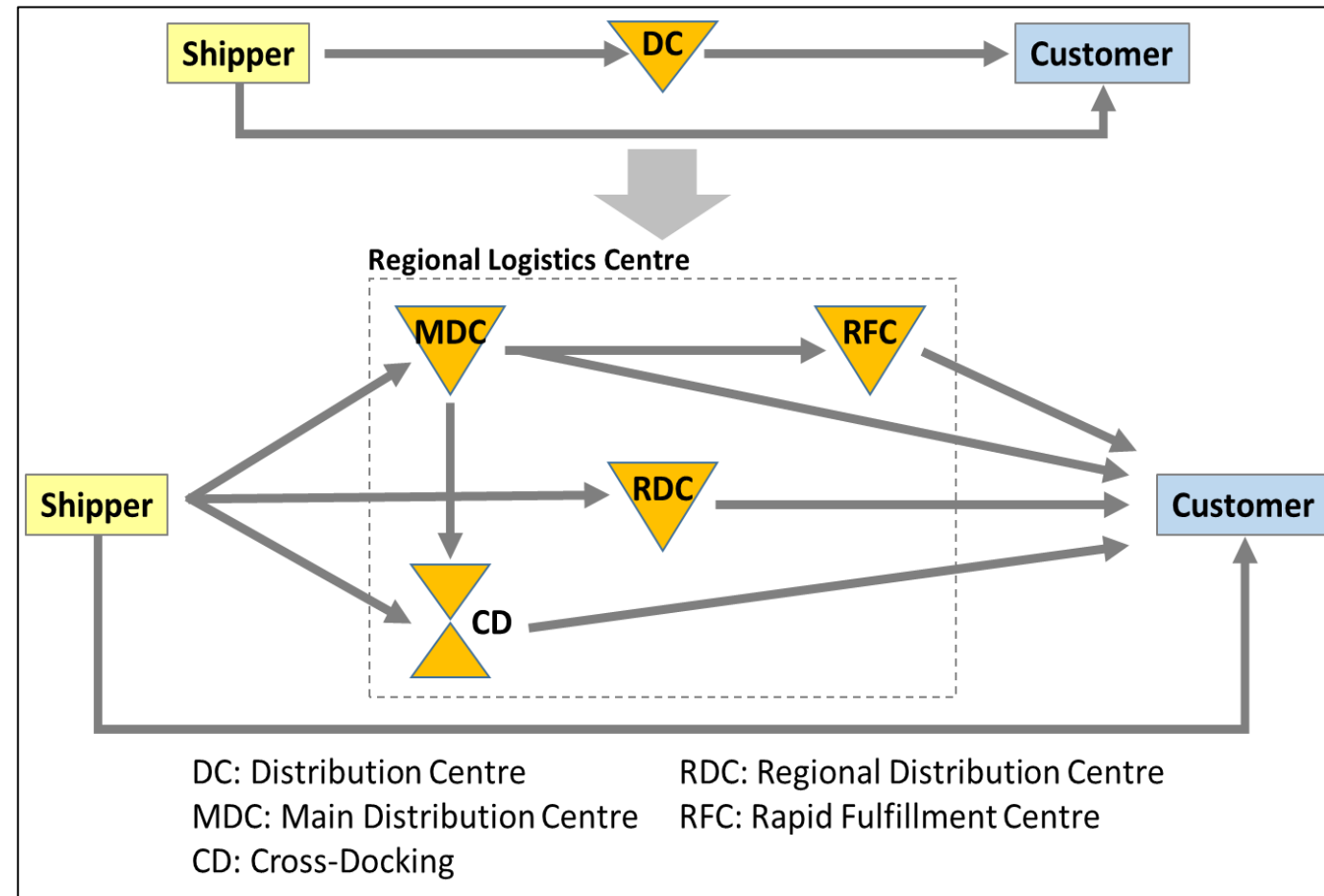
Literature Review & Analysis of Global Logistics Trends

	Macro-economic	Physical	Logistical
Concept	Transport demand	Transport supply	Flows
Element	Logistical sites (production and consumption) as part of GCCs	Transport links and terminals	Mode, Timing, punctuality and frequency of services
Attributes	Interest rates, exchange rates, prices, savings, production, debt	Capacity, corridors, terminals, Physical assets (fixed and mobile)	Added value, ton-kms, TEU, Value of time, ICT
Challenge	International division of production and consumption	Additional capacity (modal and intermodal)	Supply chain management

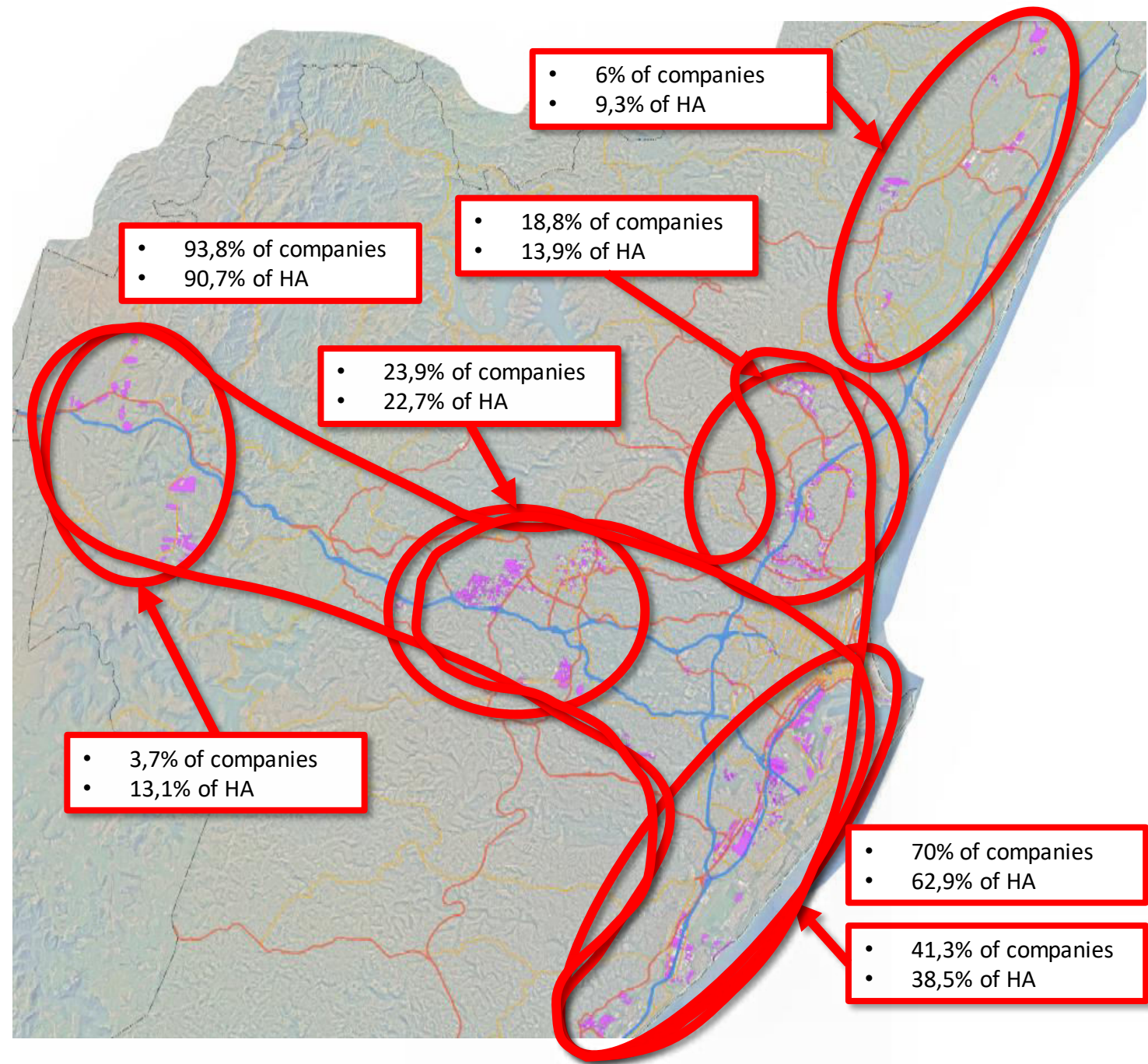


Reconfiguration of logistics networks: from chains to networks

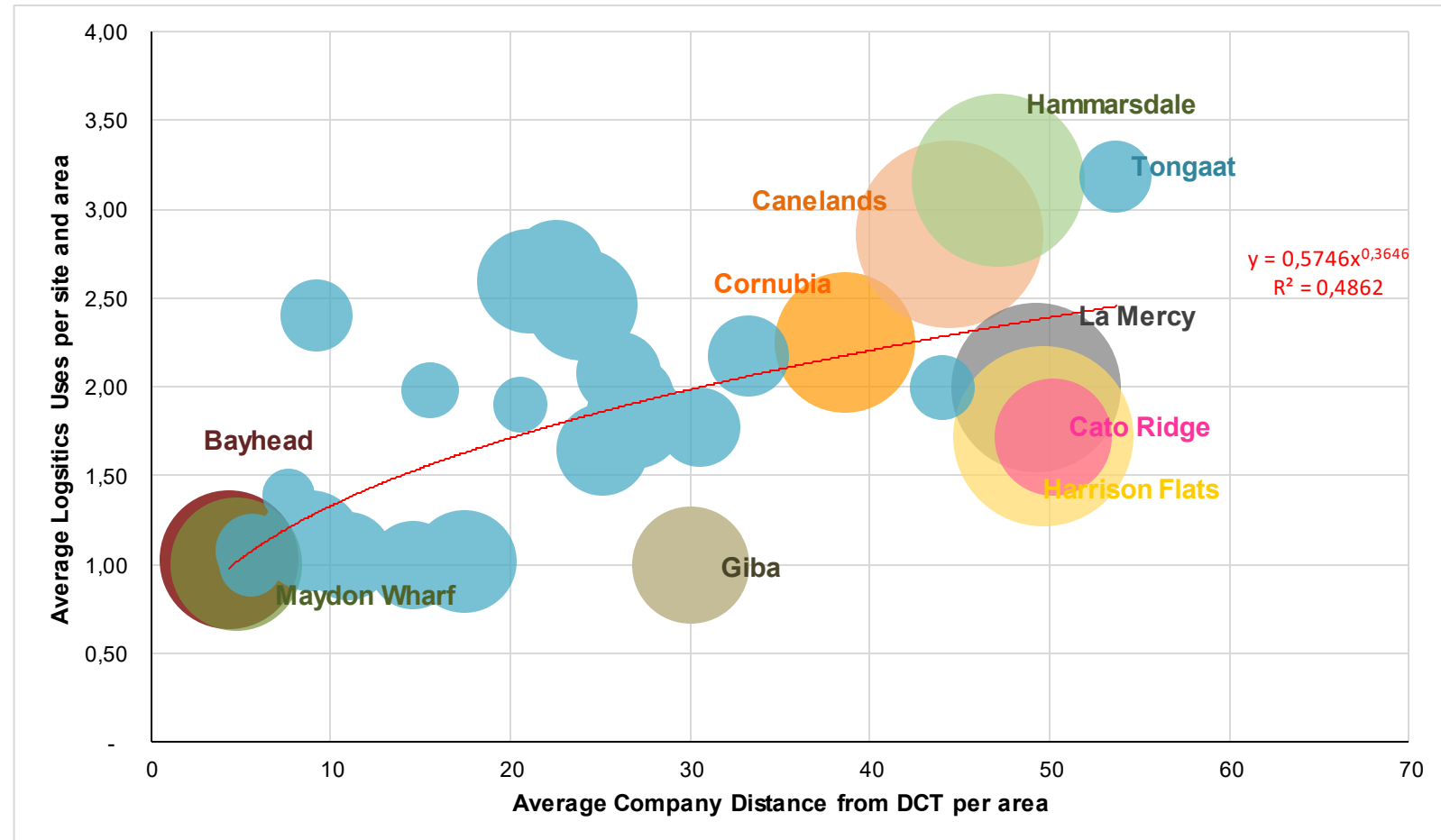
Source: Notteboom et al (2008)



- 1178 logistics operators were identified
- 1865.39 hectares of land
- average logistics operator approximately:
 - 1.58 hectare site
 - 19.83 km driving distance from the DCT
- Areas with highest concentration of firms:
 - Clairwood (132)
 - Westmead (129)
 - Springfield/Umgeni (107)
 - Prospecton (60)
 - Umbogintwini (56)
 - Queensmead Industrial (49)

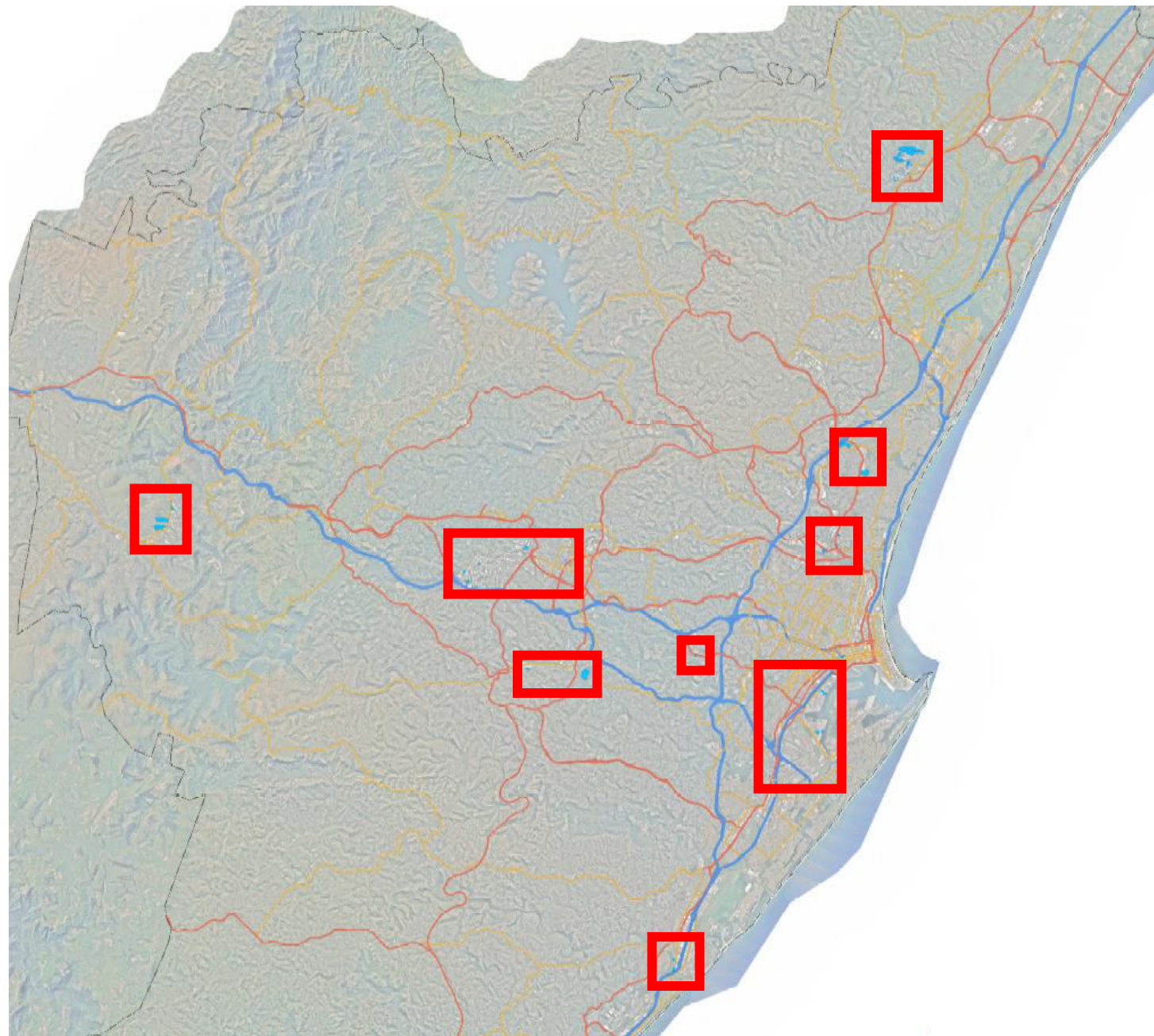


Average Usage per Site by Driving Distance



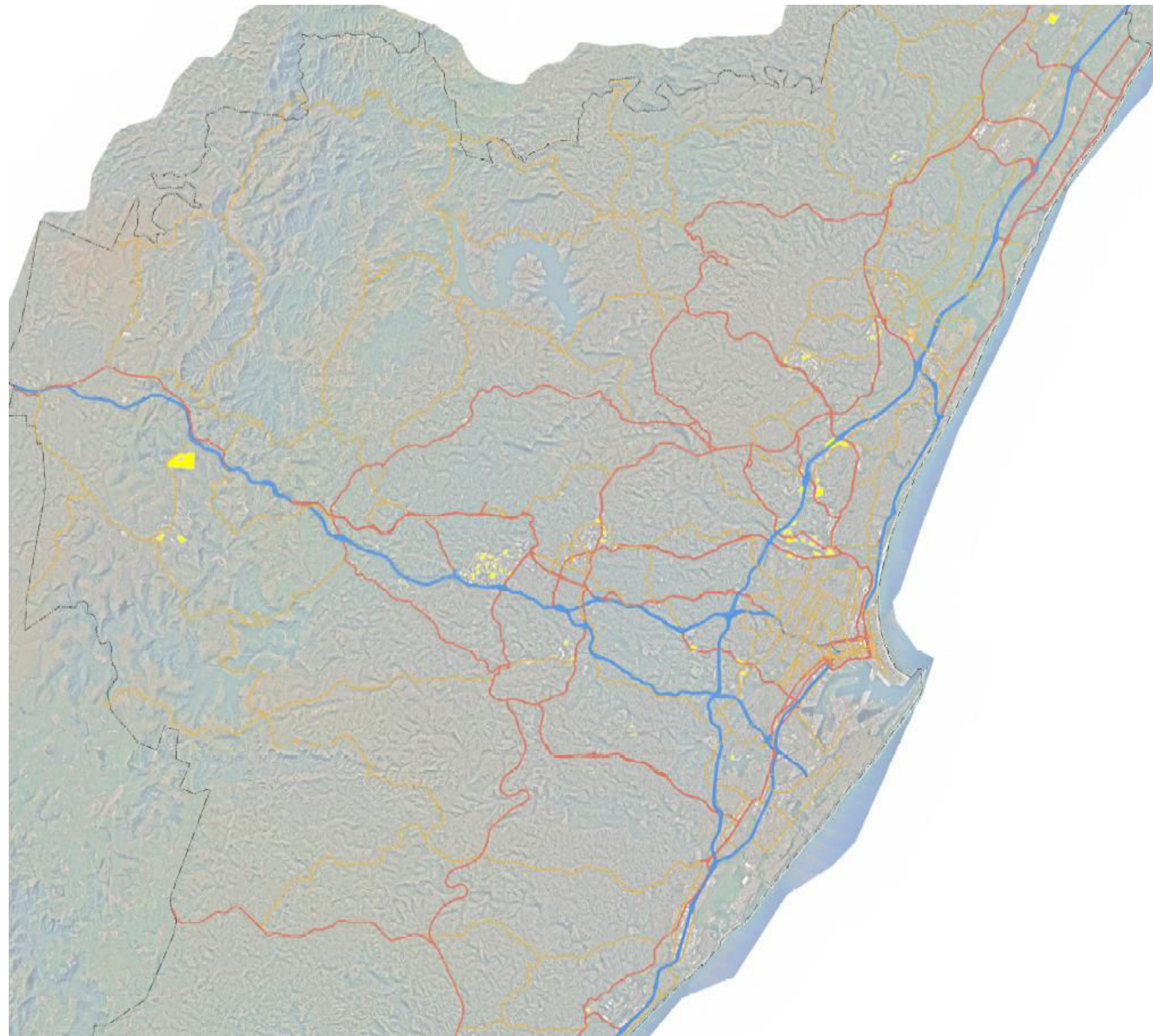
Cold Storage

- 30 operators
 - 15 – within 20km driving distance of DCT
 - 7 – Bayhead & Maydon Wharf
 - 7 – Marian Hill, Mahogany Ridge, Pinetown & Westmead
- Citrus cold storage facilities tend to be located closer to DCT (ave. 16.7km) & occupy on average 1.55 HA site



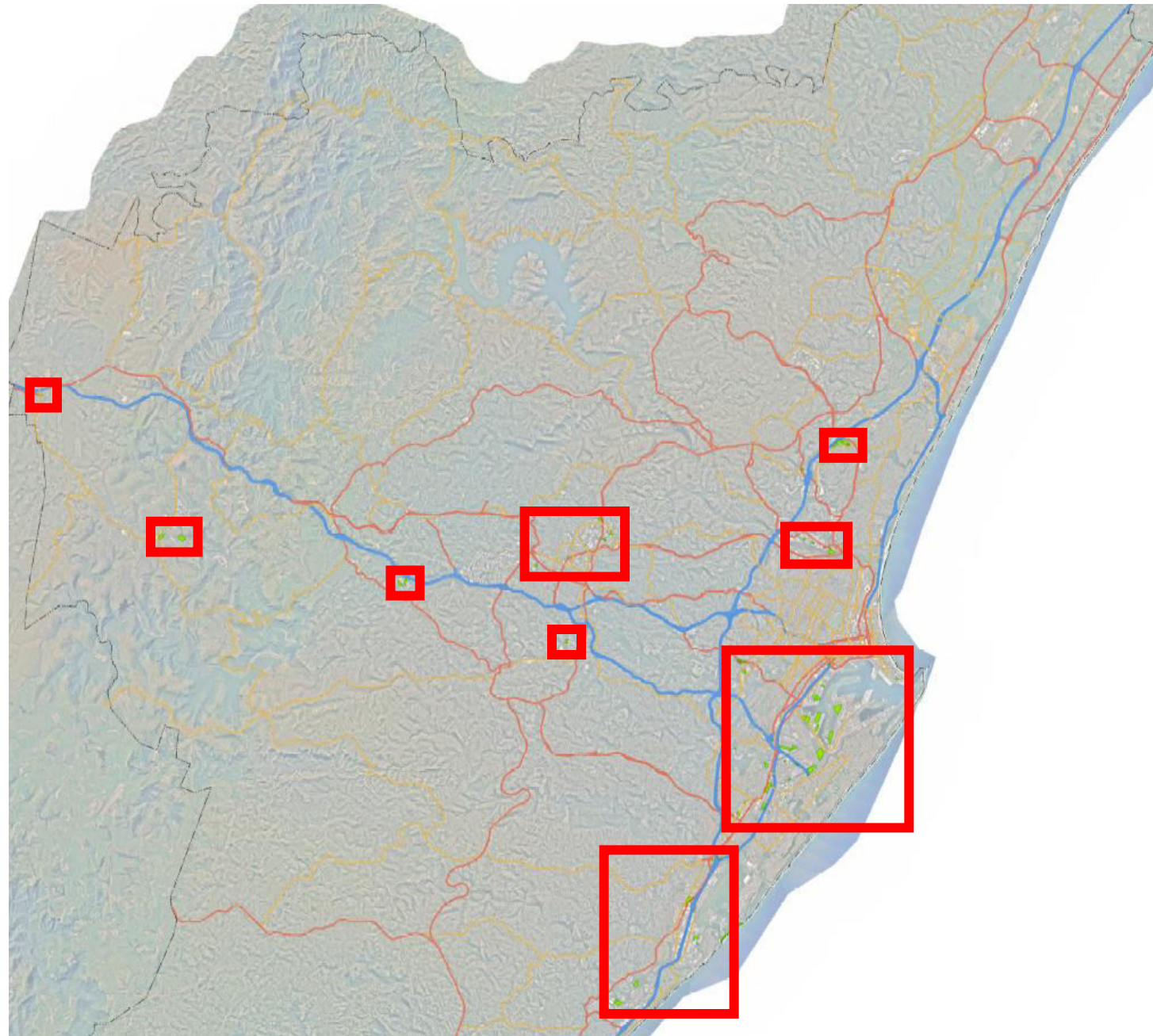
Container Depots

- Container depots are facilities that handle and store full containers, as well as conducting packing or unpacking of containers.
- 91 container depot facilities (occupying 127.23 HA)
- Average container depot operation is:
 - 25.26 km from DCT; &
 - 1.4 HA



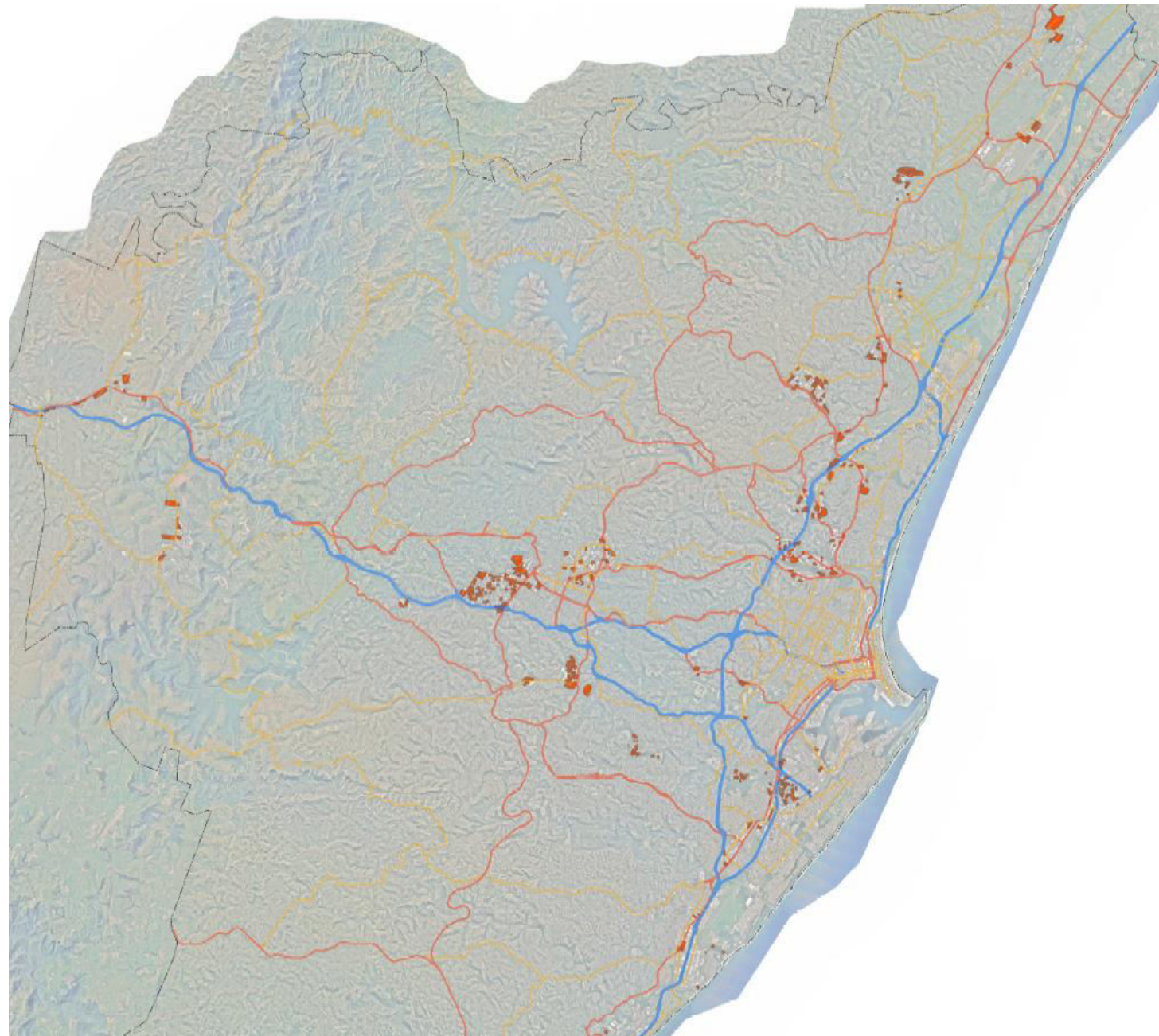
Empty Container Depots

- 54 empty container depots
- Average driving distance DCT 10,21km
- Average size 2,72 HA
- 20 sites no further than 5km from DCT
- No site has a rail siding



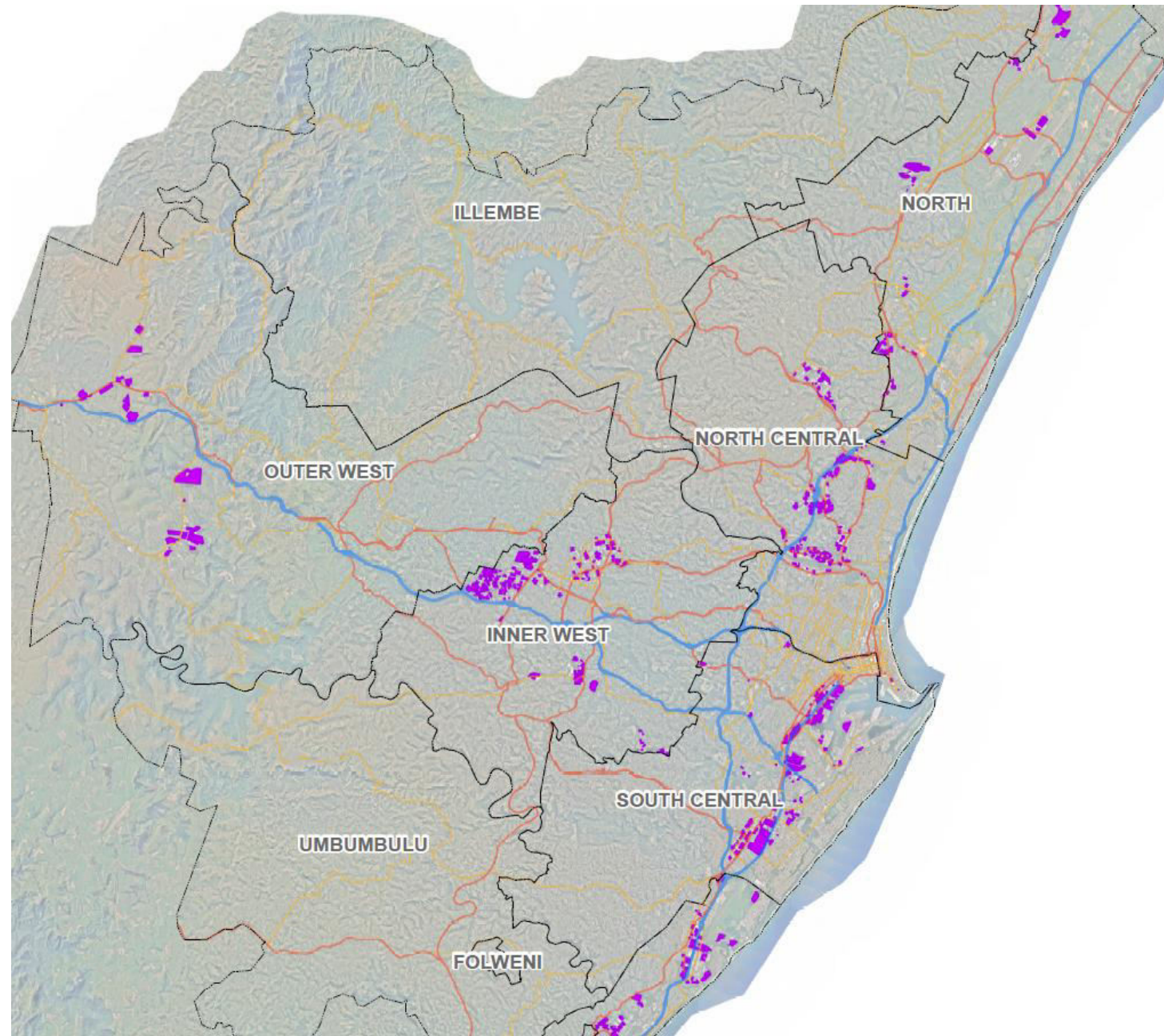
Trucking

- 430 sites
- Ave. driving distance DCT = 20,16km
- Ave. Size = 1.38HA
- Overwhelming majority of trucking sites are small
- Median trucking operations is:
 - 15,3km form DCT
 - 0,21HA in size



Warehousing & Distribution

- 1235,53 HA in usage
- 615 companies
- Ave. driving distance DCT = 22KM
- Average size = 2,01 HA
- 87% of warehouses are no further than 30km from DCT

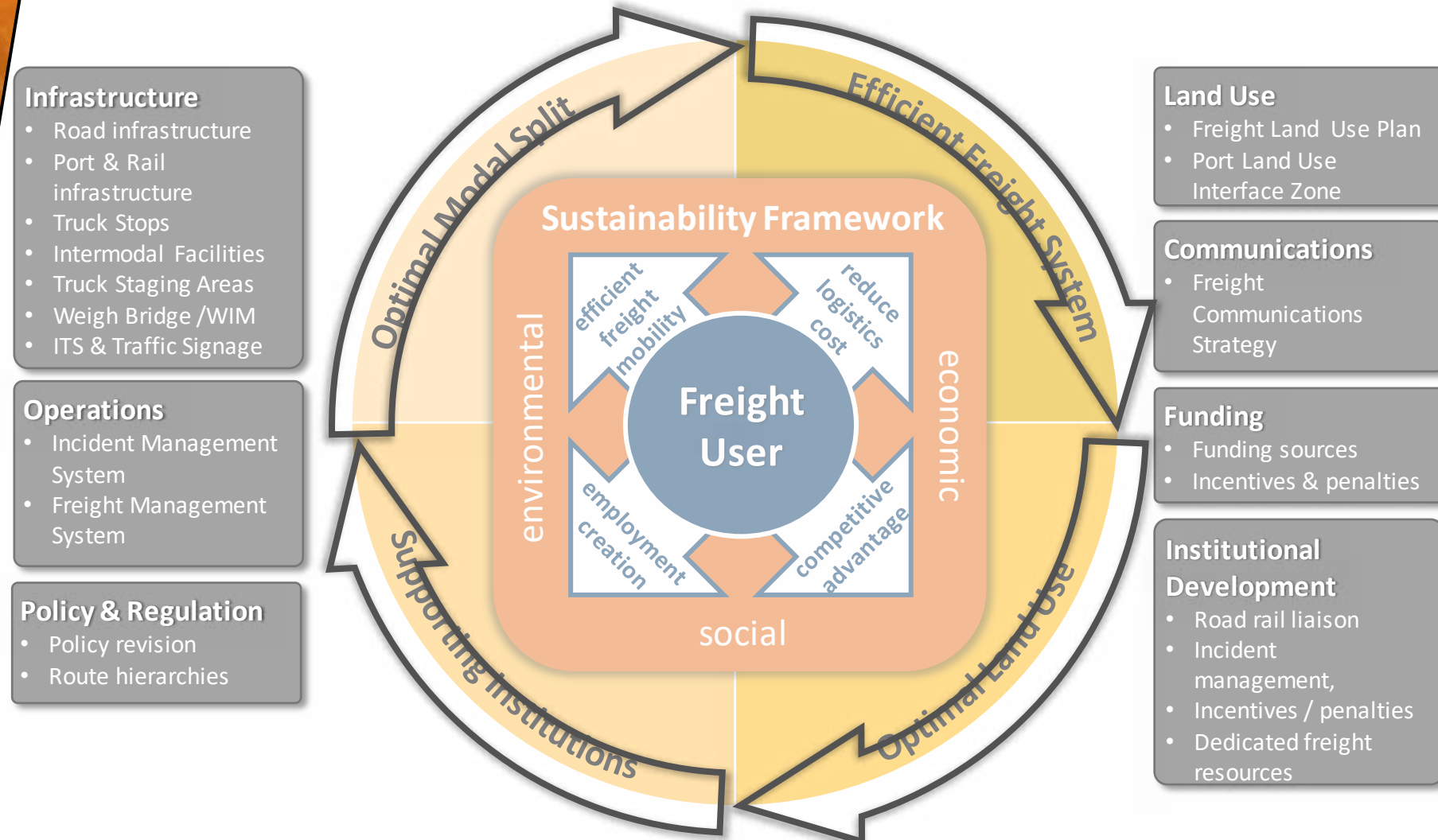


3. Integrated Freight & Logistics Strategic Framework & Action Plan for eThekweni



Integrated Freight & Logistics Strategic Framework & Action Plan for eThekweni

Strategic Framework Development Logic

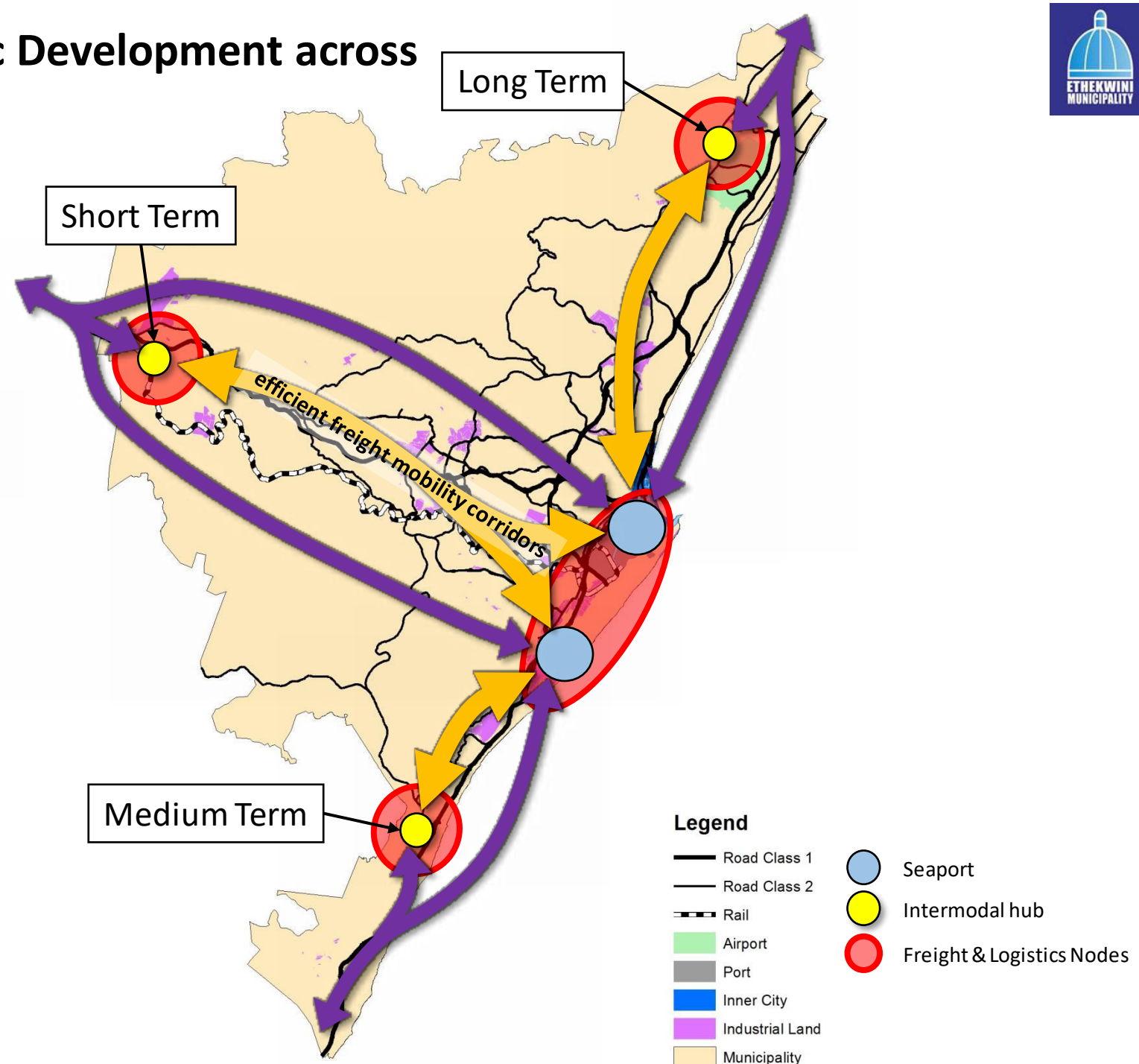


Timeframe of Interventions

	2015-2020	2021-2025	2026-2035
Infrastructure <ul style="list-style-type: none"> Road infrastructure Truck Stops (TS) Intermodal Facilities Truck Staging Areas (SA) Weigh Bridge /WIM ITS and Traffic Signage 	<ul style="list-style-type: none"> Freight Route 1a, MR577 & M7/N2/N3 CR & CFPM T-Stops 1 Intermodal Facility 2 Truck Stops Freight Traffic Signs and enforcement on all routes 5 Truck Staging Areas 2 Weighbridges and 7 Weigh in Motion Stations 	<ul style="list-style-type: none"> M7, DFR 1b, N2/N3 , MR579 and R603 2 Intermodal Facilities 4 Truck Stops 3 Truck Staging Areas 4 Weighbridges and 4 Mobile Weighbridges Port expansion 	<ul style="list-style-type: none"> N2/N3, R603 and MR579 1 Intermodal Facility 2 Truck Stops 3 Truck Staging Areas 10 Mobile Weighbridges Rail upgrade
Land Use <ul style="list-style-type: none"> Enforcement of Freight Land Use Plans City & port interface zone 	<ul style="list-style-type: none"> Update Land-use plan Enforce Town Planning Scheme Plan and implement interface zone 	<ul style="list-style-type: none"> Revise land use plans Enforce Town Planning Scheme 	<ul style="list-style-type: none"> Revise land use plans Enforce Town Planning Scheme
Policy and regulation <ul style="list-style-type: none"> Policy revision Route hierarchies 	<ul style="list-style-type: none"> Policy Lobby Group Implement Transport Policy Hazardous/Abnormal Freight Routes 	<ul style="list-style-type: none"> Monitor and lobby policy revision Revise freight routes 	<ul style="list-style-type: none"> Monitor and lobby policy revision Revise freight routes
Operations <ul style="list-style-type: none"> Incident Management(IM) Freight Management system 	<ul style="list-style-type: none"> Implemented Incident Management System Implemented Freight Management System 	<ul style="list-style-type: none"> Implemented Incident Management System Expand Freight Management System 	<ul style="list-style-type: none"> Expand Freight Management System
Institutional development <ul style="list-style-type: none"> Road rail liaison Incident management, Incentives / penalties Dedicated freight resources Funding mechanisms 	<ul style="list-style-type: none"> Expand Hazardous Freight Management Team (HFMT) Establish Freight Management Section (FMU) at eThekweni Municipality Dedicated Metro Police 	<ul style="list-style-type: none"> Increase HFMT capacity Increase FMU capacity Prepare incentives for reduction in emissions 	<ul style="list-style-type: none"> Increase DMU capacity Increase FMU capacity Prepare penalties for emissions Implement short haul rail operations
Funding <ul style="list-style-type: none"> Funding sources Incentives and penalties 	<ul style="list-style-type: none"> List projects that are PPP candidates Government Funding Options Identify funding sources 	<ul style="list-style-type: none"> Identify Investors Identify funding sources 	<ul style="list-style-type: none"> Identify funding sources
Communications <ul style="list-style-type: none"> Freight Comms Strategy 	<ul style="list-style-type: none"> Communications Strategy Communication actions 	<ul style="list-style-type: none"> Communications actions and monitoring 	<ul style="list-style-type: none"> Communications actions and monitoring

Freight & Logistics Strategic Development across the Municipal Area

- Port of Durban
- **Freight Intensive Nodes**
- **Intermodal Hub & Freight Logistics Nodes**
- **National freight distribution**



Truck Stops

Located at periphery of Municipal Area, holding trucks for extend period & release when required by Port or Logistics Operators

Hazardous Vehicle Inspection

Fire Department can conduct hazardous vehicle inspections & issue hazardous permits at key freight locations

License Plate Recognition

LPR cameras located on freight corridors monitoring movements with weigh-in-motions to notify of potential overloading violations

Traffic Management Centre

Controls all traffic, port & freight information & operates the Smart Port City Freight System between various elements

Truck Route Hierarchy

Heavy Vehicle utilise routes designed to heavy vehicle carrying load specification, between key freight, industrial & port nodes

Variable Message Signs

Communicating key freight, port, & traffic information to Heavy Vehicle drivers

Truck Staging Areas

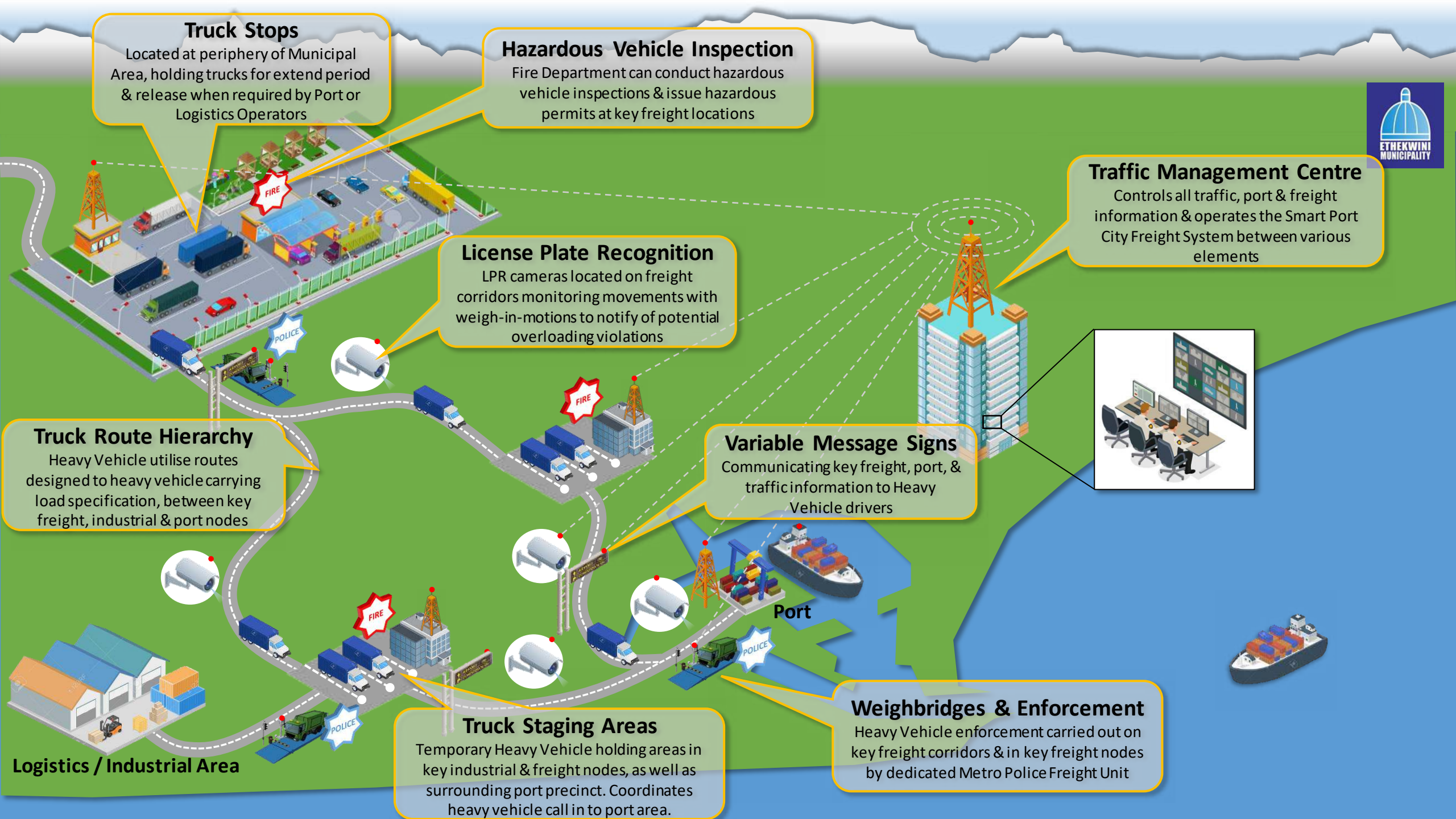
Temporary Heavy Vehicle holding areas in key industrial & freight nodes, as well as surrounding port precinct. Coordinates heavy vehicle call in to port area.

Weighbridges & Enforcement

Heavy Vehicle enforcement carried out on key freight corridors & in key freight nodes by dedicated Metro Police Freight Unit

Logistics / Industrial Area

Port



Implementation Phasing Plan

		Project Phase	Partnerships	Start Date	Budget Est.
1	M7 rehabilitation	Implementation	eThekweni	2018/19	R 50 mill
2	M7 expansion	Detailed design	eThekweni, Roads, SANRAL, KZN DOT	2020/21	R 140 mill
3	Cato Ridge Intermodal Hub	Implementation	Cato Ridge Logistics Hub Consortium, Transnet, SANRAL, eThekweni	2019/20	TBC
4	National Road Capacity Improvements N2/N3	Detailed Design	SANRAL	2020/21	+/- R 35 bill
5	2 nd access to container terminal	Prelim Design / EIA	eThekweni, Transnet Group, TNPA,	2020/21	R 3 bill
6	SDB Truck Stop & Staging Area	Feasibility / Conceptual Design	eThekweni, TPT, TNPA, Transnet Group	2019/20	R 7.5 mill (planning cost actual cost TBC)
7	Freight Management System	Status Quo Analysis	eThekweni, TPT, Transnet Group, KZN DOT,	2020/21	TBC
8	Truck Route Hierarchy, abnormal & hazardous management	Conceptual Design	eThekweni, Transnet, Disaster Management, Metro Police, Fire Dept	2020/21	TBC
9	Bylaw amendment & legislation advocacy		eThekweni		TBC



2. Rehabilitate & Upgrade M7 (N2 – R102) to 4 + 4 lanes
R 190 Mill

4. Upgrade South C Rd (M7 – Bayhead)
Cost TBC

3. Upgrade Bayhead Rd & Langeberg Rd
Transnet

1. DCT Berth Deepening (203-205)
Transnet

5. Salisbury Infill (year 2030)
Transnet

8. Border Management Agency & Enforcement Facility (Weighbridge)

6. Develop 2nd access to Port 2 + 2 lanes
R 3 Bill

7. Development of Truck Stops & Port related Truck Staging
Cost TBC

10. Develop access to DDOP 2 + 2 lanes
Cost TBC

9. Durban Dig Out Port (year 2040)
Transnet

Proposed Second Access to the Durban Container Terminal to reduce congestion & improve Heavy Vehicle Traffic Flow





Thank You

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